This project is co-funded by the European Union and the Republic of Türkiye

UFUK AVRUPA

Green and Inclusive Future

International Brokerage Event

21 January 2027 İstanbul (Physical Event)



PRESENTER FULL NAME: Leslie Mouradian-Driehuizen

ORGANIZATION: LMD Impact B.V. (Netherlands)

REPUBLIC OF TÜRKİYE MINISTRY OF INDUSTRY AND TECHNOLOGY

#NATIONAL TECHNOLOGY INITIATIVE

COMPETITIVE SECTORS PROGRAMME

TÜBİTAK



Description of the Organisation

International consultancy, registered in the Netherlands and working across Europe. Founder Leslie Mouradian-Driehuizen is French-Dutch, raised across five countries, with experience across Europe and Southeast Asia.

What we do: we align residents, social housing organisations, municipalities and other stakeholders across cultures, so renovation and green transition projects move from plan to delivery.

Role in consortia: lead for resident co-governance: the method, pilots with residents and training of local teams.



Your Teams' Expertise

Leslie Mouradian-Driehuizen

Founder, LMD Impact. MSc Environment & Resource Management; certified heat transition professional.

Social housing: 10+ years in the field, including managing 25+ maintenance and sustainability projects a year for a large social housing organisation, many in multicultural neighbourhoods with Turkish-Dutch residents. Since 2023 independent advisor to social housing organisations on renovation and the heat transition, aligning residents, municipalities and heritage authorities.

International: raised across five countries; impact investment in Southeast Asia; facilitator for international groups, universities and EU-funded programmes.

Languages: Dutch, French, English, Spanish, Indonesian.

Stakeholder engagement and co-governance across cultures
Proof: 125 listed social homes renovated with municipality and heritage authorities aligned; residents' energy bills down 35%.

Capacity building: workshops and training for project teams
Proof: mentor training in the EU STAR Girls programme (Erasmus+); university stakeholder workshop rebooked for the following year.



Your Research Fields

Co-governance and participation in neighbourhood renovation

Fair green transition: households with high energy bills

Building decarbonisation and cultural heritage

Participatory and inclusive design methods



Your On-going Projects

Heritage renovation, social housing (NL): 125 listed homes: municipality, residents and heritage authorities aligned early, leading to heritage approval, then budget and execution approval. Result for residents: monthly gas and electricity bills down 35% through roof and facade insulation and new doors with vacuum glazing.

Solar and heating programme, social housing (NL): made ready to deliver for families with high energy bills: risks resolved upfront and the energy transition policy updated; 1,400 solar installations registered, preventing an estimated €30K a year in lost rental income.

EU STAR Girls (Erasmus+): mentor and workshop facilitator, guiding young women into the energy sector.

Stakeholder workshops for universities: training students to work with stakeholders; rebooked for the following year.



Project Idea

Call: HORIZON-NEB-2027-01-PARTICIPATION-01: the transformative potential of co-governance in the green transition of neighbourhoods (Innovation Action). Also relevant for the Cities Mission.

Project idea: Renovating with residents: one model, adapted to how each place works together. We develop and test a co-governance model for neighbourhood renovation that adapts to local collaboration cultures, so households with high energy bills are involved early and benefit first. Renovation that looks beyond technical measures: social factors such as residents' needs, trust and local ways of collaborating are part of every decision.

Deadline dates: call opens 5 May 2027, deadline 1 December 2027

Why Türkiye: large-scale urban renewal under way and strong neighbourhood ties: a different collaboration culture to compare with the Netherlands.

Research question: Which co-governance arrangements lead to faster and fairer renovation decisions, and how should they adapt to different local ways of collaborating?

Objectives:

An adaptive model: one co-governance model with a shared core and local adaptations, built with residents, social housing organisations and municipalities
Fair by design: households with high energy bills take part from the start; gender equality and heritage are part of the method
Tested across countries: within a consortium covering 10+ neighbourhoods in 3+ countries, LMD Impact leads pilots in the Netherlands and Türkiye with local partners

Expected results:

Pilot neighbourhoods in the Netherlands and Türkiye where residents co-decide on renovation
A tested co-governance model and playbook for cities and social housing organisations
More low-income households taking part in renovation decisions
A shorter route from renovation plan to a supported decision



Consortium – profile of known partners (if any)

No	Partner Name	Type	Country	Role in the Project
01	LMD Impact B.V.	SME	Netherlands	Lead for resident co-governance: the method, design and facilitation of pilots, training local teams



Consortium – required partners

Target topic: HORIZON-NEB-2027-01-PARTICIPATION-01
Open to bringing this idea into an existing consortium, with a coordinator who wants to develop it further.

No	Expertise	Type	Country	Role in the project
01	Horizon Europe coordination; urban governance or social science research	University, research organisation or city	Any EU country	Coordinator
02	Urban governance or social science research with local knowledge of the pilot neighbourhood	University or research organisation	Each pilot country (incl. Türkiye)	Local research partner per pilot: context, co-design and evaluation
03	Neighbourhood renovation and housing	Municipalities and social housing organisations	NL, Türkiye and other countries	Select and host pilot neighbourhoods
04	Community engagement and outreach	Civil society organisation	Any	Resident outreach and dissemination

Thank you for your attention

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